

#### **Common Scenarios**

- Lack of Documentation
- Lying
- Free Speech
- Accommodations
- Loudermill
- An uncommon predicament



A City employee has significant issues working with other employees. The employee assaults another employee and an investigation is triggered. The investigation reveals that this has been a problem employee but little if any discipline has been imposed and/or documentation kept.

Termination is recommended.

What do you do?

An employee is investigated for misconduct. It is bad, but not too bad. Discipline is warranted but termination is not on the table. A Loudermill hearing is given. The employee lies during the Loudermill.

- -What do you do?
- -What if the employee claims he/she was misunderstood?
- -What if new information is learned after termination?

An EMS director complains on his/her Facebook and Instagram regarding their supervisor, lack of safety and concerns about management. These posts are made during the employee's work hours.

-What do you do?

-What if there are public complaints?

What if they use the EMS App provided by the City?



## **Scenario 3**

Employee is not performing his/her job. You learn that he/she is having mental health issues.

- -What do you do?
- -What if the employee asks for an accommodation?
- -What if they refuse accommodation, FMLA, etc?
- -What if sick and vacation and FMLA is used up?
- -Come back to work?
- -What if they cannot perform essential job functions?

#### **Scenario 4**

#### **A Loudermill Review**

- -Predetermination letter
- -Hearing
  - -Attorney or not?
  - -Who attend?
  - -Record
- -Discipline determination
- -Appeal rights

A defense lawyer finds herself on the plaintiffs side in a trial that is televised worldwide.

What would you do?